

# **Systems Approaches to Obesity Prevention:** What does this actually mean?

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# Outline

- Pre-systems thinking approaches to obesity prevention
  - G1 Package Testing, G2 Capacity Building
  - Signs of systems change
- Systems thinking and tools
- First at-scale application (G3) – Healthy Together Victoria
  - Promise, progress, demise, lessons, parallel & subsequent approaches
- New Zealand context
  - Healthy Families NZ
  - Regional efforts
  - Indigenous approaches
  - Research programs
- Future directions

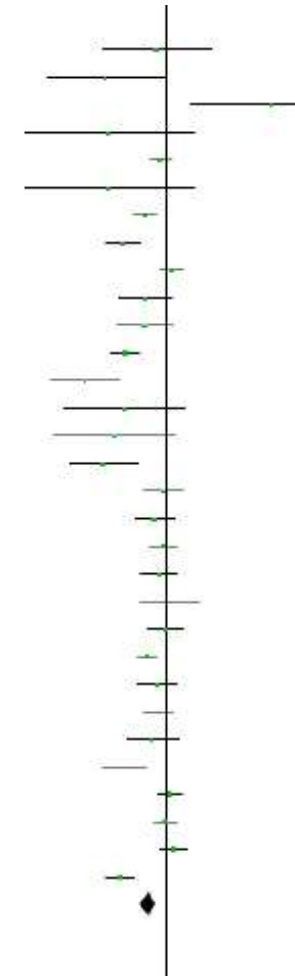
# Cochrane meta-analysis - 1<sup>o</sup> school

## 1.1.2 5-12 years

Robinson 2003 (5)	0.5	2.43	28	0.71	2.47	33	1.2%	-0.08 [-0.59, 0.42]	2003
Story 2003a (6)	-0.2	5	26	2	2.41	27	1.0%	-0.56 [-1.11, -0.01]	2003
Baranowski 2003 (7)	3.2	3.53	17	-2.2	6.93	14	0.6%	0.99 [0.23, 1.74]	2003
Beech 2003 (8)	-1.2	6.58	21	2.1	4.85	9	0.6%	-0.52 [-1.32, 0.27]	2003
Caballero 2003	3	2.05	727	3.1	2.05	682	3.3%	-0.05 [-0.15, 0.06]	2003
Beech 2003 (9)	-1.2	6.58	21	2.1	4.85	9	0.6%	-0.52 [-1.32, 0.27]	2003
Kain 2004 (10)	0	1.62	1145	0.3	1.44	491	3.3%	-0.19 [-0.30, -0.09]	2004
James 2004	0.7	0.2	297	0.8	0.3	277	2.9%	-0.39 [-0.56, -0.23]	2004
Kain 2004 (11)	0.3	1.72	996	0.2	1.7	454	3.3%	0.06 [-0.05, 0.17]	2004
Harrison 2006	-0.2	1.3	175	0.1	2	118	2.5%	-0.18 [-0.42, 0.05]	2006
Amaro 2006	0.13	0.68	153	0.26	0.64	88	2.3%	-0.19 [-0.46, 0.07]	2006
Spiegel 2006	0.16	0.89	534	0.52	1.02	479	3.2%	-0.38 [-0.50, -0.25]	2006
Lazaar 2007 (12)	-0.1	0.54	69	0.3	0.52	94	1.9%	-0.75 [-1.07, -0.43]	2007
Lazaar 2007 (13)	-0.1	1.13	30	0.3	0.92	21	1.0%	-0.38 [-0.94, 0.19]	2007
Lazaar 2007 (14)	-0.2	1.4	30	0.4	0.97	21	1.0%	-0.48 [-1.04, 0.09]	2007
Lazaar 2007 (15)	-0.1	0.54	69	0.2	0.49	94	2.0%	-0.58 [-0.90, -0.27]	2007
Paineau 2008 (16)	0.1	1.1	274	0.12	0.91	197	2.8%	-0.02 [-0.20, 0.16]	2008
Gutin 2008	0.1	2.1	182	0.3	1.99	265	2.8%	-0.10 [-0.29, 0.09]	2008
Simon 2008	2.38	2.2	479	2.42	2.14	475	3.2%	-0.02 [-0.15, 0.11]	2008
Vizcaino 2008 (17)	0.2	1.61	231	0.3	1.61	299	2.9%	-0.06 [-0.23, 0.11]	2008
Reed 2008	0.4	2.42	156	0.3	2.92	81	2.3%	0.04 [-0.23, 0.31]	2008
Vizcaino 2008 (18)	0.4	1.64	234	0.4	1.52	280	2.9%	0.00 [-0.17, 0.17]	2008
Sanigorski 2008	-0.09	0.42	833	-0.02	0.39	974	3.4%	-0.17 [-0.27, -0.08]	2008
Paineau 2008 (19)	0.05	0.94	280	0.12	0.91	197	2.8%	-0.08 [-0.26, 0.11]	2008
Foster 2008	1.99	1.9	479	2.1	1.9	364	3.1%	-0.06 [-0.19, 0.08]	2008
Hamelink-Basteen 2008	0.83	1.03	349	0.95	0.73	77	2.4%	-0.12 [-0.37, 0.13]	2008
Taylor 2008	0.8	1.32	201	1.4	1.77	188	2.7%	-0.39 [-0.59, -0.18]	2008
Gentile 2009	0.6	2.9	582	0.5	2.8	619	3.3%	0.04 [-0.08, 0.15]	2009
Donnelly 2009	2	1.9	792	2	1.9	698	3.3%	0.00 [-0.10, 0.10]	2009
Sichieri 2009	0.32	1.43	434	0.22	1.08	493	3.2%	0.08 [-0.05, 0.21]	2009
Marcus 2009 (20)	-0.01	0.73	591	0.3	0.73	430	3.2%	-0.42 [-0.55, -0.30]	2009
<b>Subtotal (95% CI)</b>			<b>10435</b>			<b>8548</b>	<b>74.7%</b>	<b>-0.15 [-0.23, -0.08]</b>	

Heterogeneity:  $\tau^2 = 0.03$ ;  $\chi^2 = 139.70$ ,  $df = 30$  ( $P < 0.00001$ );  $I^2 = 79\%$

Test for overall effect:  $Z = 4.28$  ( $P < 0.0001$ )

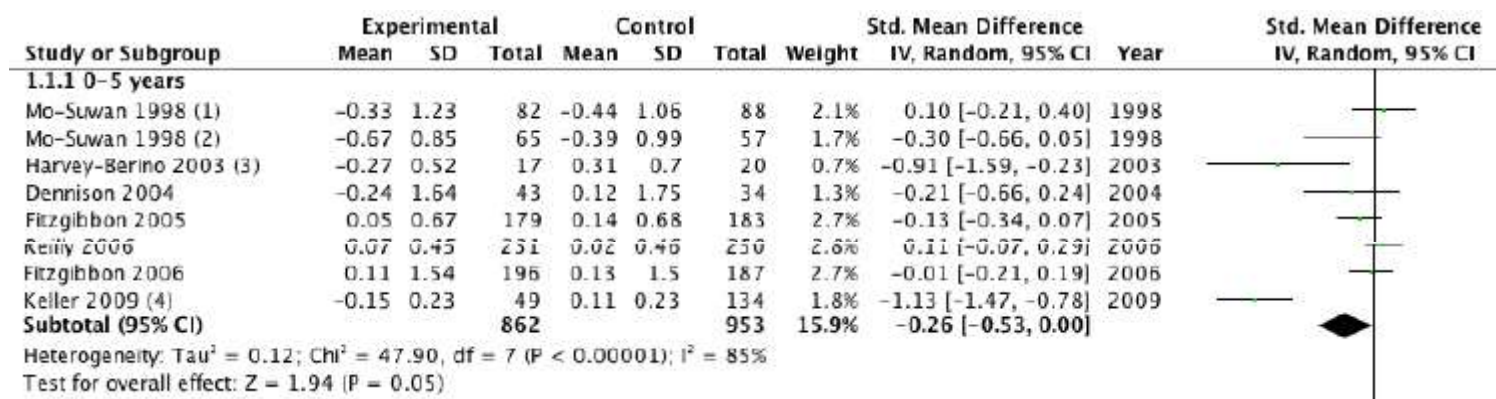


Most short term  
Some successful, some not  
Overall reduces BMI  
Very few sustained

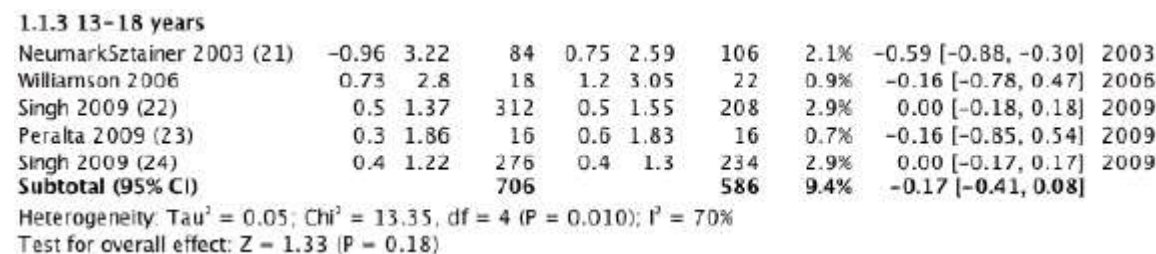
Waters et al Cochrane Library 2011

# Cochrane 2011 meta-analysis

## Pre-school children



## Adolescents

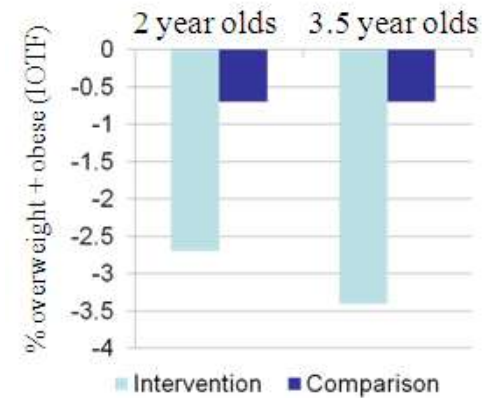






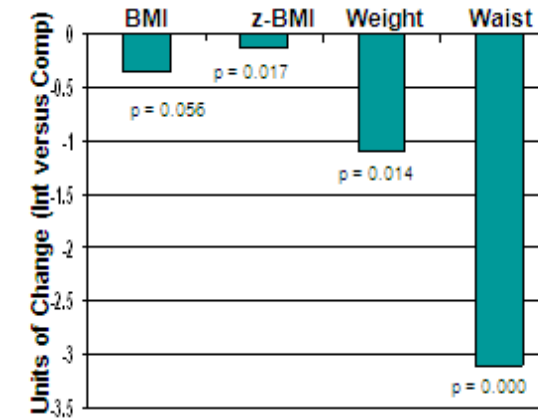
(Geelong) <5s  
2004-'08

↓ 1.8% (2y/o) & 2.7 % (3.5y/o)  
over 3 y  
\$100k for 12,000 children  
Δ behaviours and environments  
Δ state prevalence  
(de Silva-Sanigorski Am J Clin Nutr 2010)



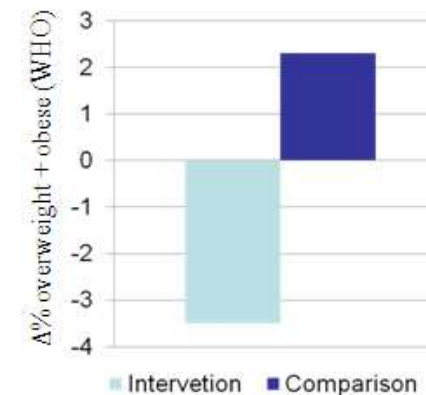
(Colac) 4-12y  
2002-'06

↓ ~1kg, 3cm waist over 3y  
Greater effect in lower SES children  
No Δ 'safety measures'  
Sustained & ?spreading influence  
(Sanigorski et al Int J Obesity 2008)

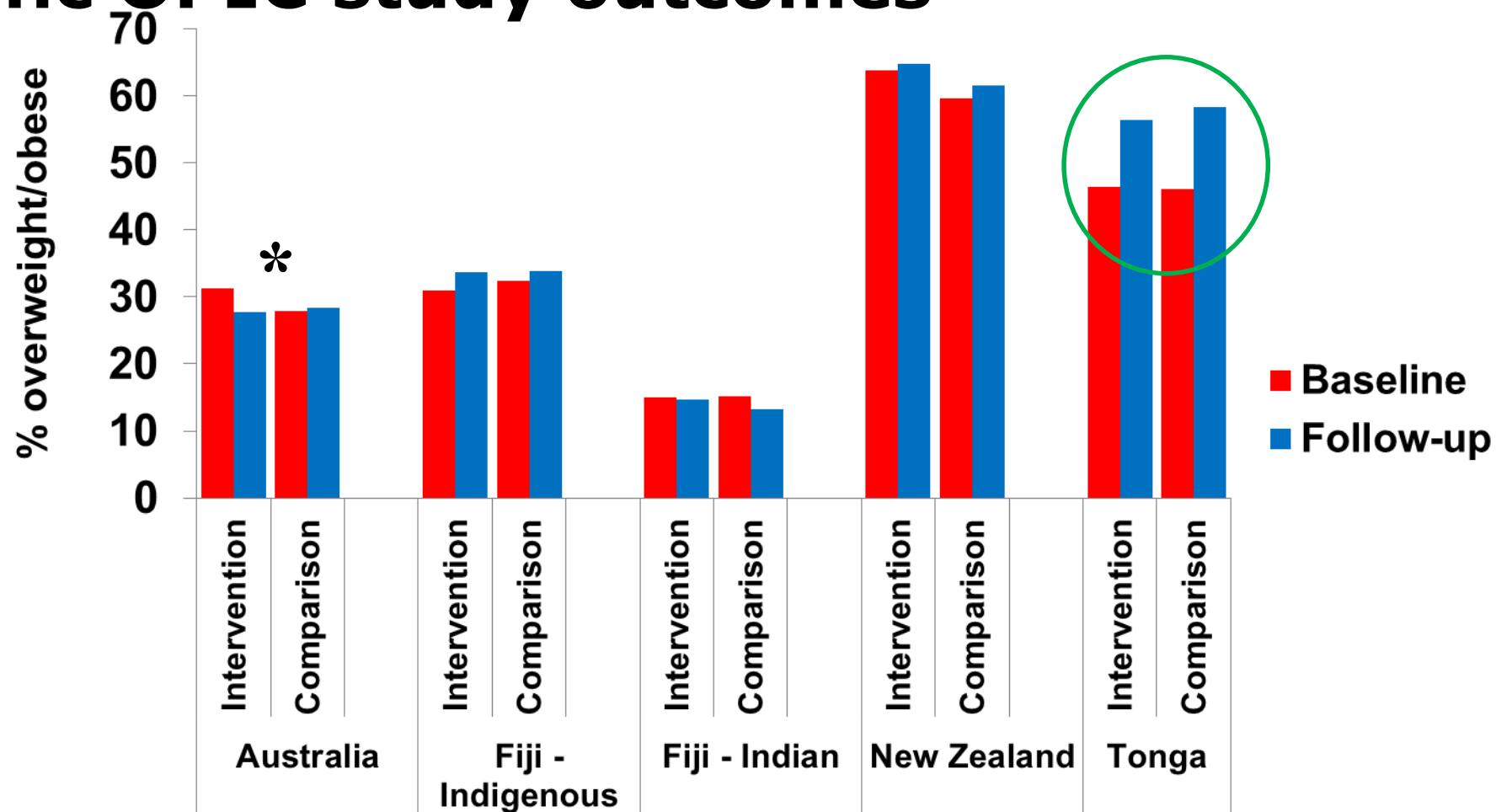


(E Geelong) 13-18y  
2004-'08

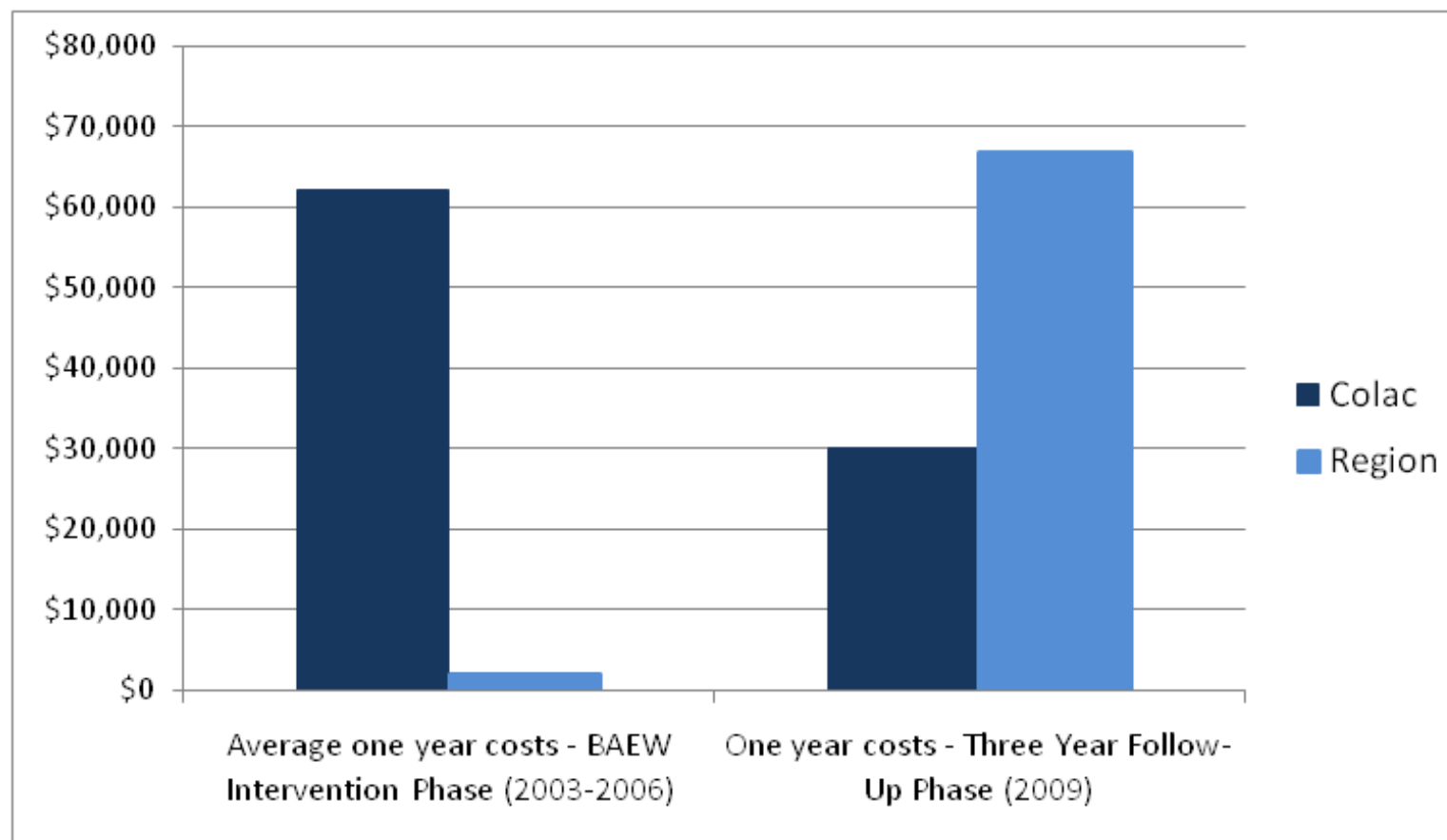
↓ 5.8 % prevalence over 3 y  
Δ community capacity  
Δ in school environments  
No Δ behaviours  
(Millar et al Obes Rev 2011)



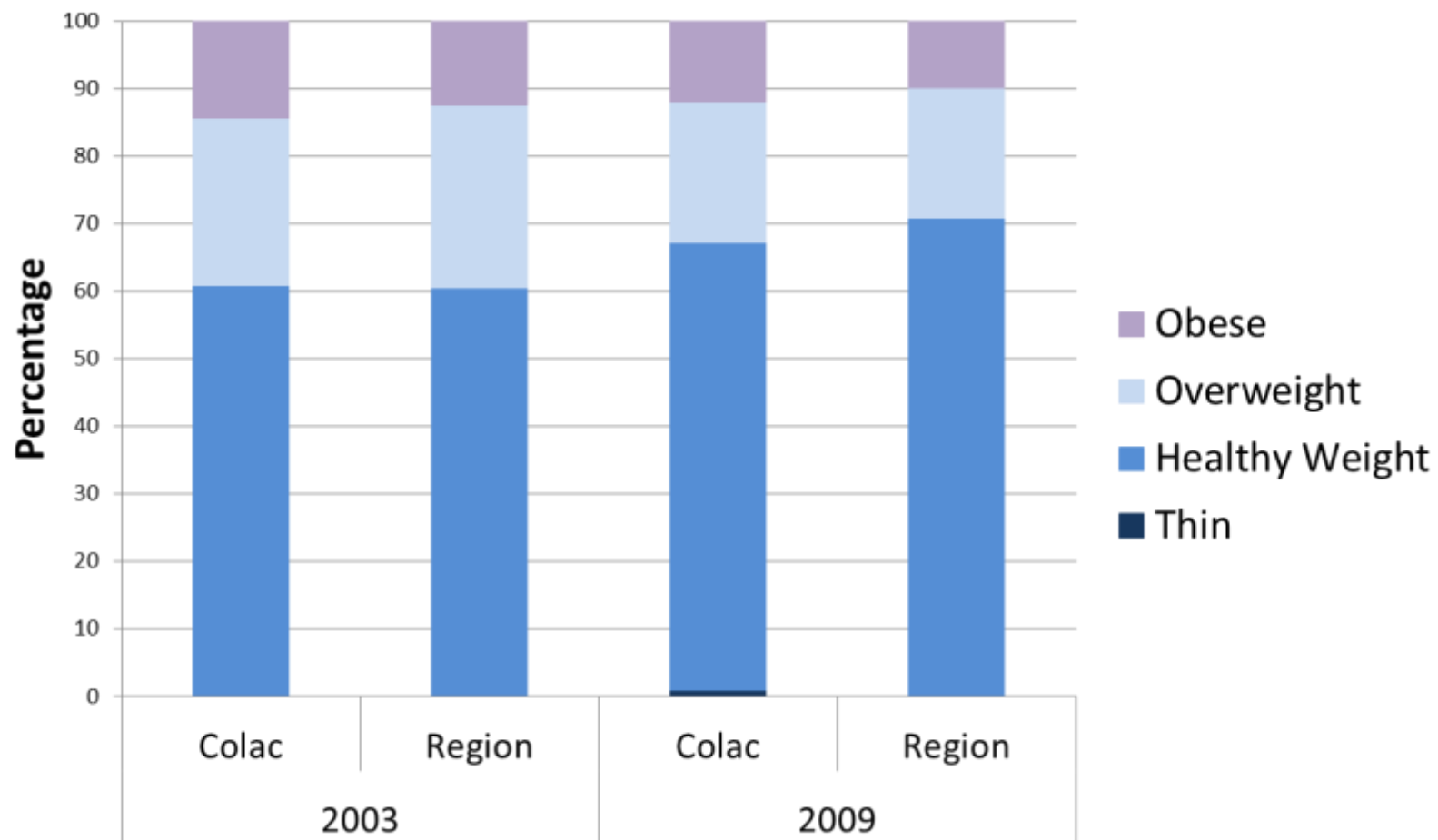
## Pacific OPIC study outcomes



## Investment during & after a 3y intervention program in Colac (vs comparison region)



## Changes in overweight & obesity prevalence



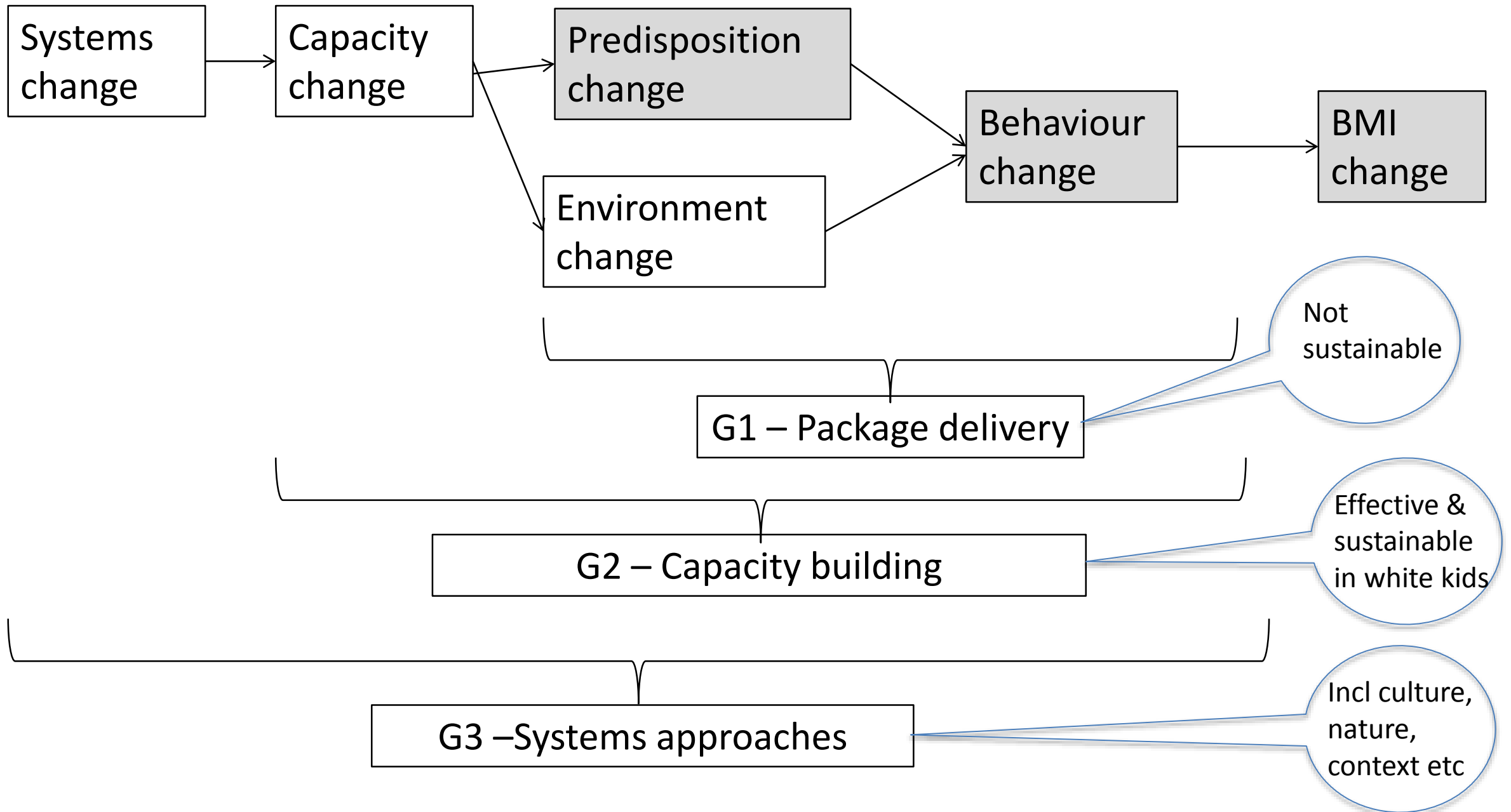


## Other Australian community-based interventions

- 'Scale-up' to 5 communities
  - Bugged down in individual contracting procedures by Vic govt
  - Little scope for local ownership and innovation
  - Shorter time-scale and not effective in reducing obesity
- Metropolitan, multi-cultural intervention
  - Added complexities
  - Relatively ineffective in reducing obesity

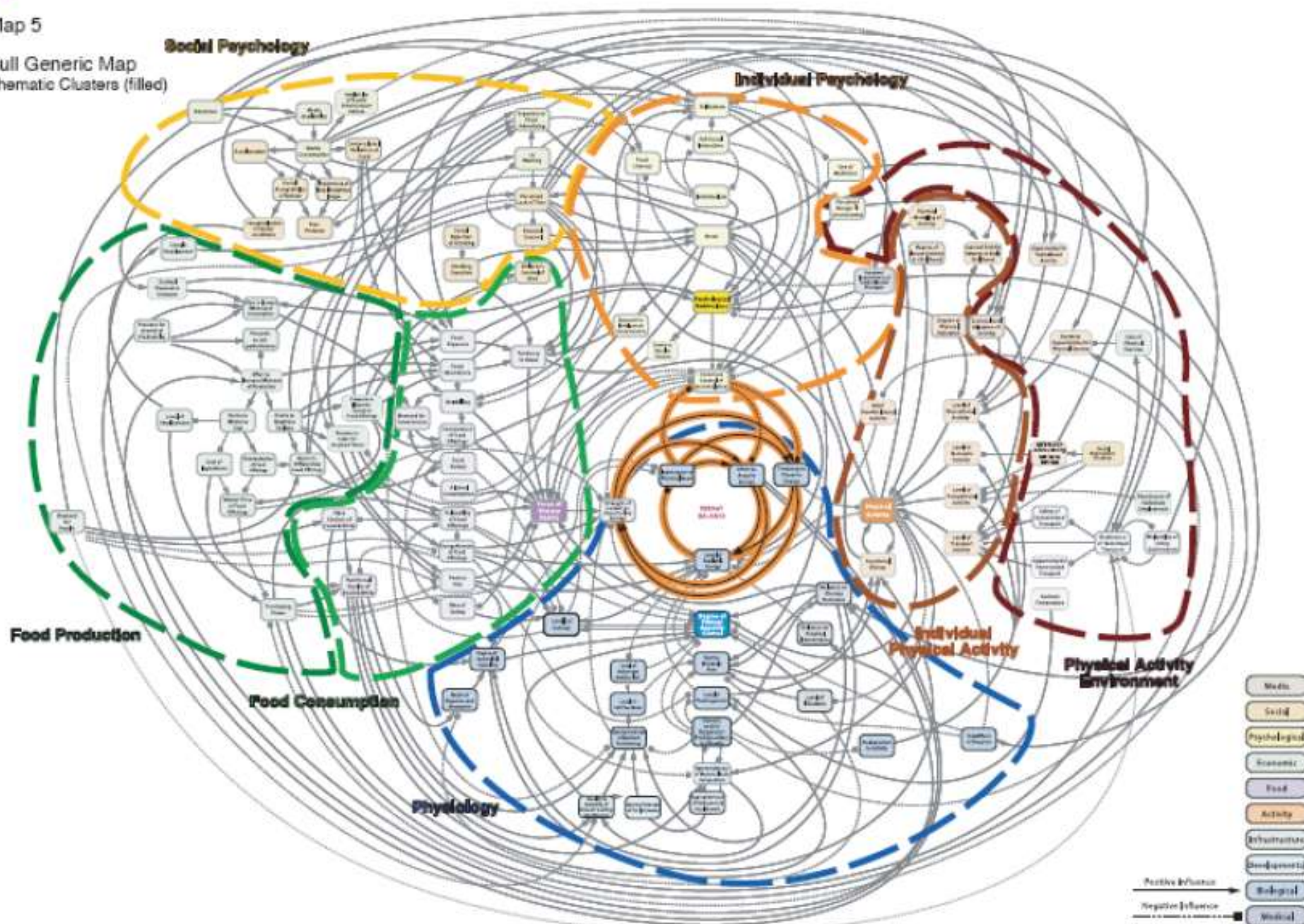
## Pre-systems thinking approaches

- Interventions were systems building blocks
- Organisational argy-bargy: ?important sign of systems change
- Quasi-experimental designs & standard epi tools were used
- Low cost interventions eg policies, training
- 'Obesity prevention virus' spreading along networks
- Limitations
  - Not sufficiently effective in non-white communities (indigenous & migrant)
  - Not culturally-centred
  - Govt-managed 'scale-up' inadequate
- Systems: ?at-scale, aligned with cultural perspectives, sustainable



Map 5

Full Generic Map  
Thematic Clusters (filled)



# What does a systems approach mean?

- Considering the whole as well as the parts
- Connections, networks, interdependence
- Rules and boundaries
- Dynamics:
  - Feedback loops, delays, non-linear effects, tipping points
- Complexity, adaptability, self-organising
- Patterns and emergence





[www.azaphotography.blogspot.com](http://www.azaphotography.blogspot.com)



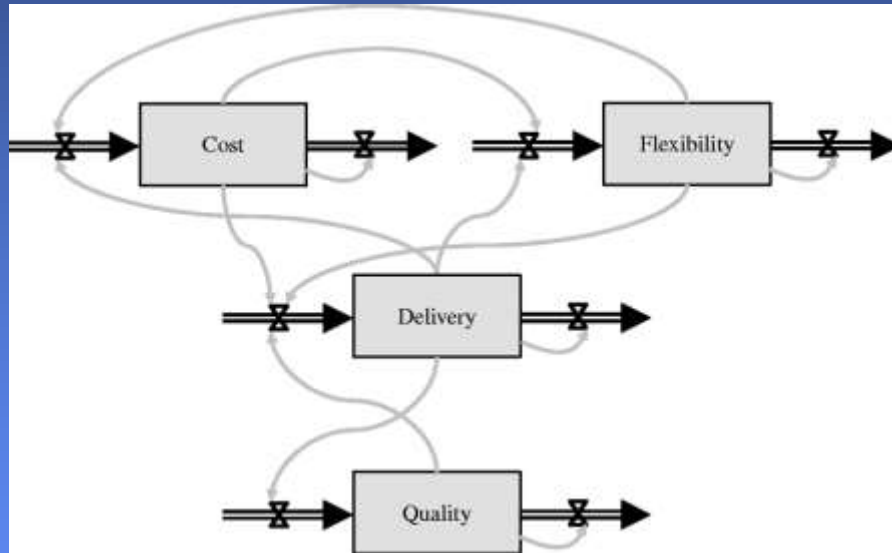
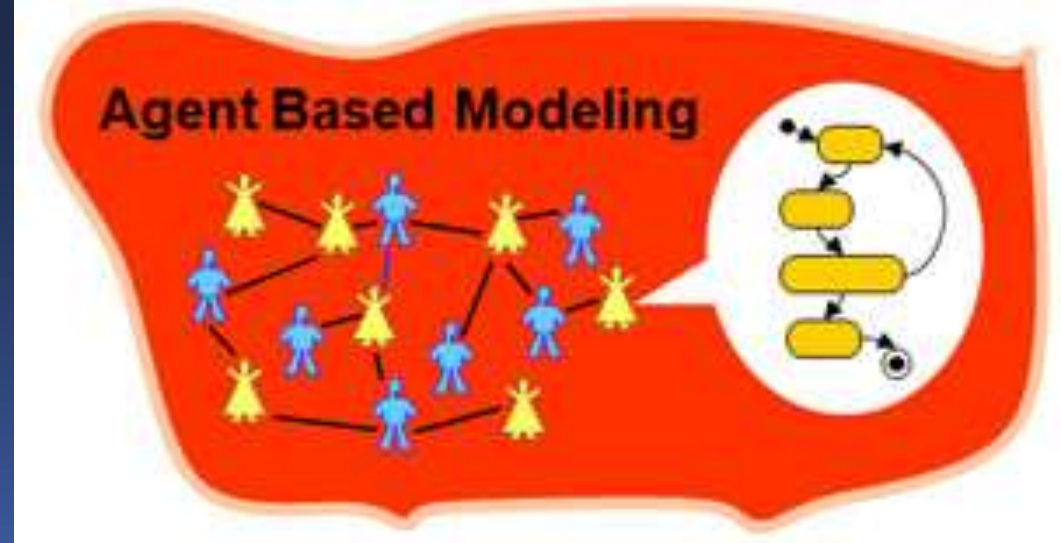






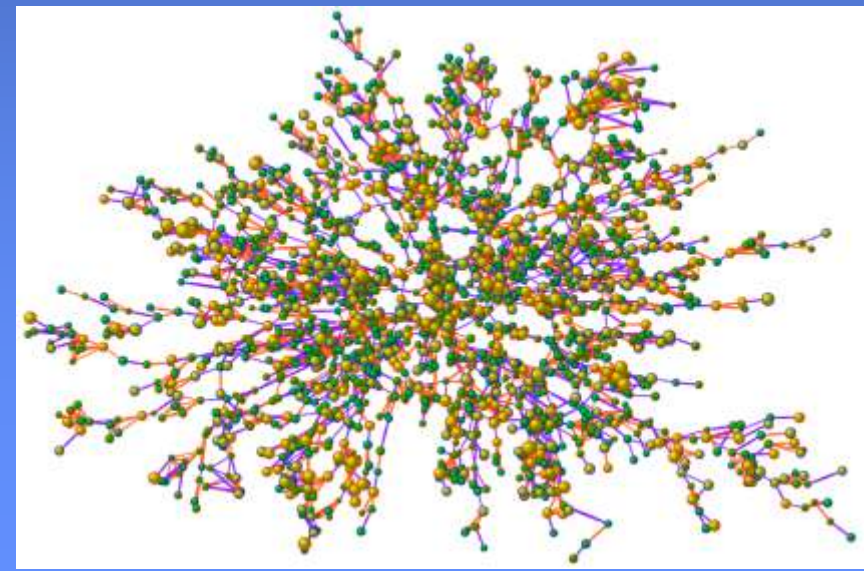


Agent-based Modeling  
“bottom up”  
Actors & rules

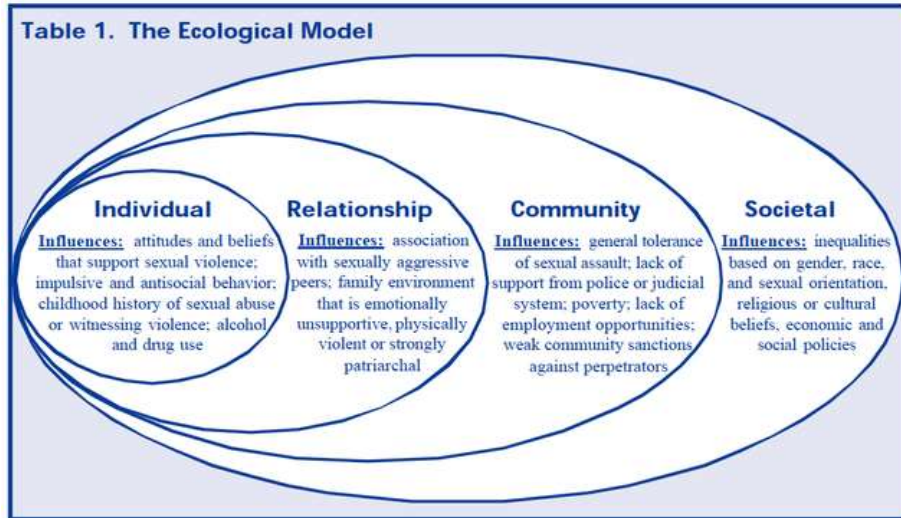


System Dynamics  
“top down”  
Stocks & flows

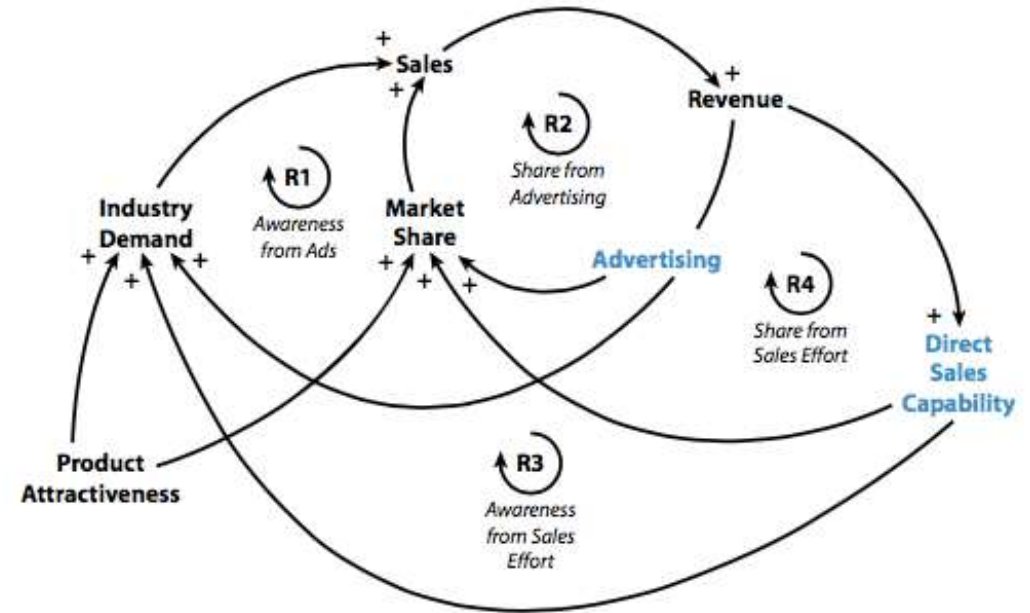
Network Analysis  
Nodes &  
ties among them



# Adding the dynamics

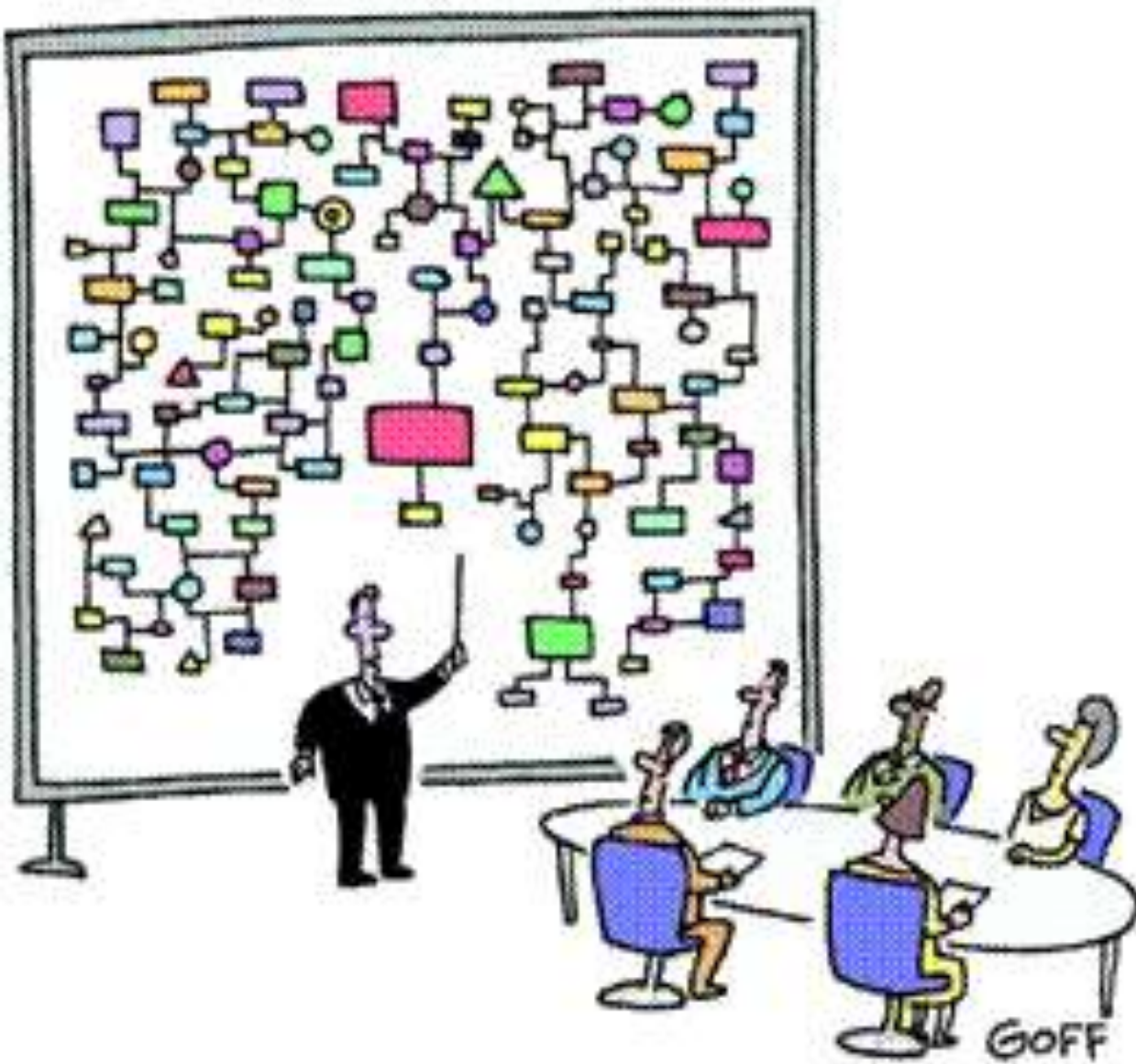


Ecological model



Causal loop diagram





**"And that's why we need a computer."**

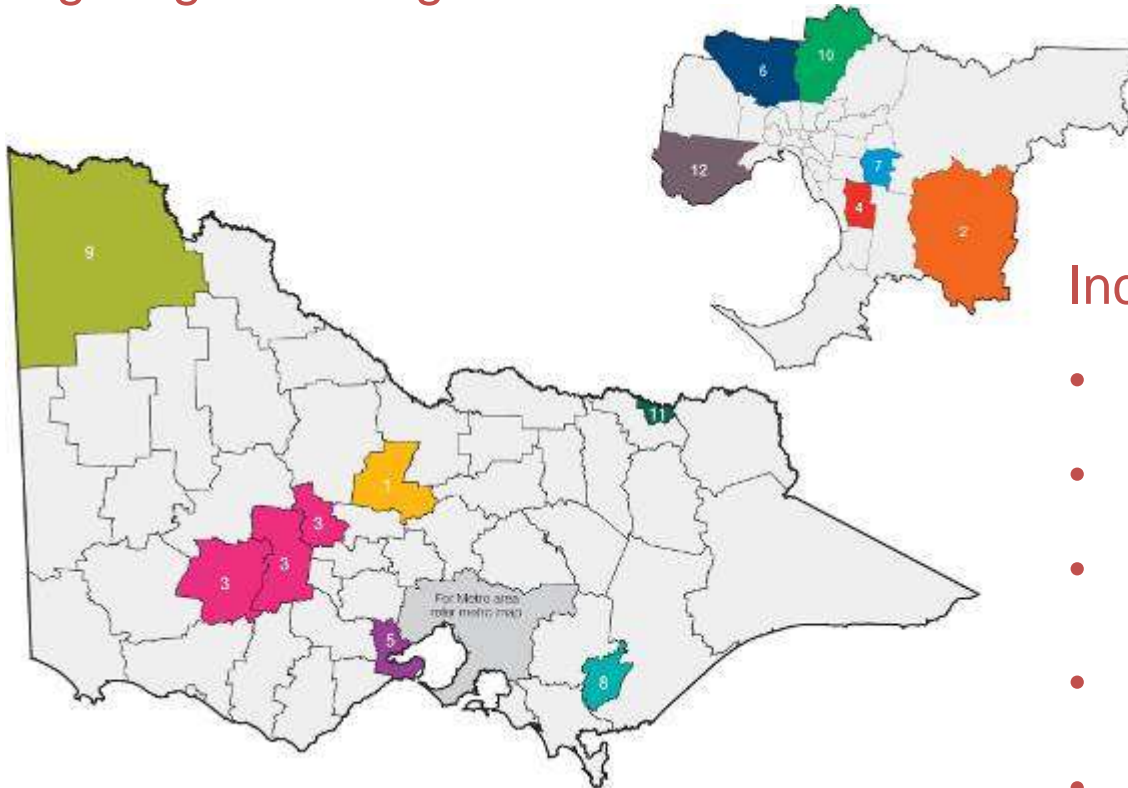


# What does it mean for evaluation?

- Intervention characteristics:
  - Complex, at-scale, adaptable, evolutionary
  - Designed and implemented locally
  - Heterogeneous in type and dose
- Evaluation design
  - Null hypothesis testing may not be possible
  - Explaining heterogeneity may be better
  - Answering 'how' questions
  - Monitoring vs surveys
- Use of system tools

# Healthy Together Victoria

Comprehensive health promotion initiative  
targeting 14 local government areas



Including:

- 938 early childhood centres
- 520 schools
- 4,409 workplaces and
- over 1.3 million Victorians
- 150 new positions in LGAs

A systems approach to chronic disease prevention

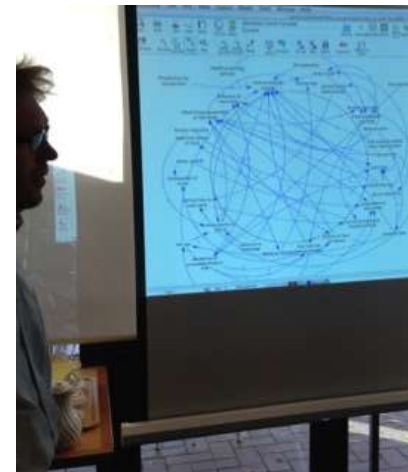
# Healthy Together Victoria

- Investment in a systems-based approach through local government
- Injection of capacity into 12 sites (~120 FTE)
- 2 years planning, 3 years intervention, change in govt, prevention defunded
- 'Prevention virus' spreading after 3 years
- Non-HTV sites stimulated by HTV activity started their own action
- Little engagement with primary care
- Weak evaluation
- Communities now getting activated

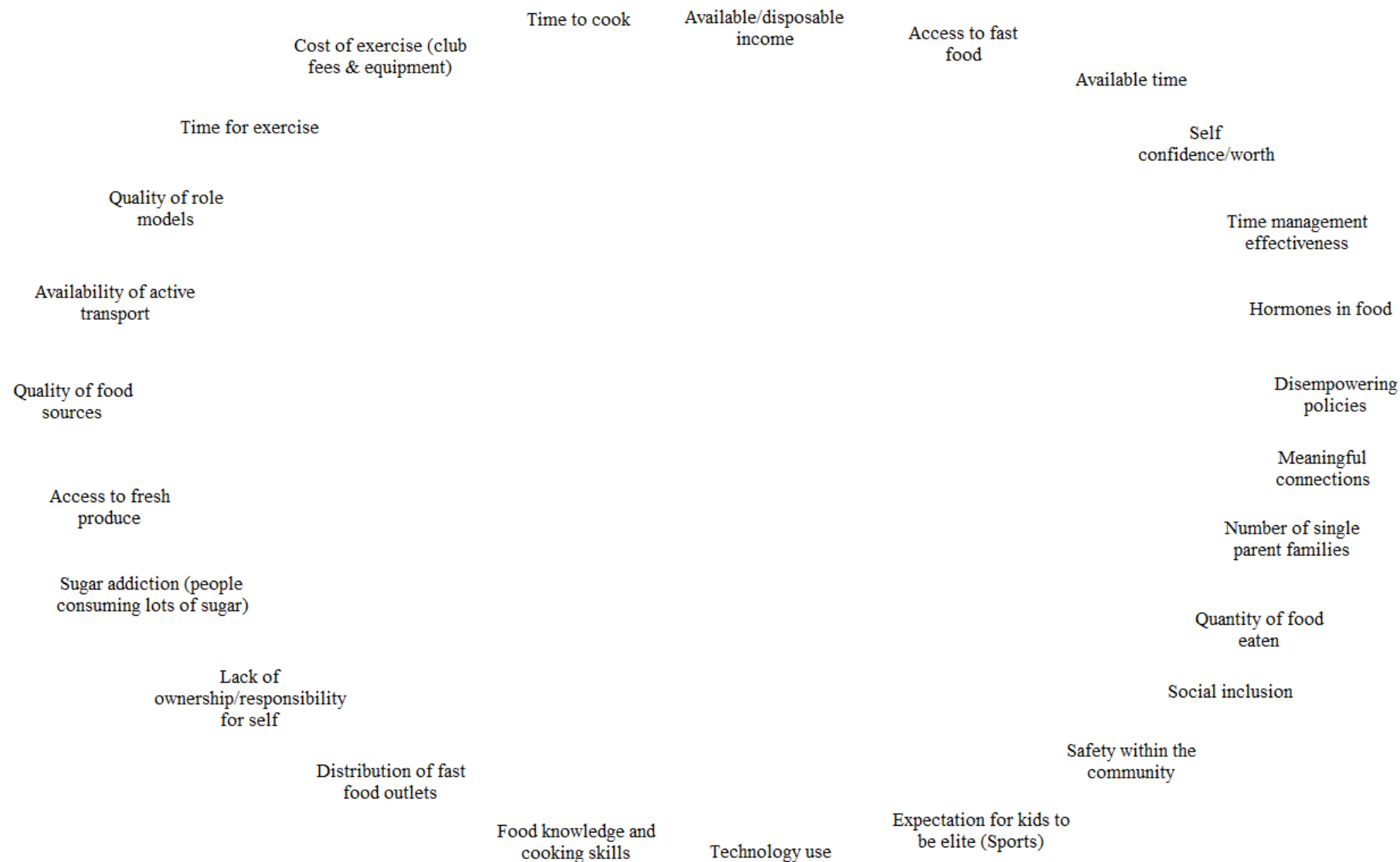
# **SYSTEMS SCIENCE: APPROACHES AND TOOLS**

# Group Model Building

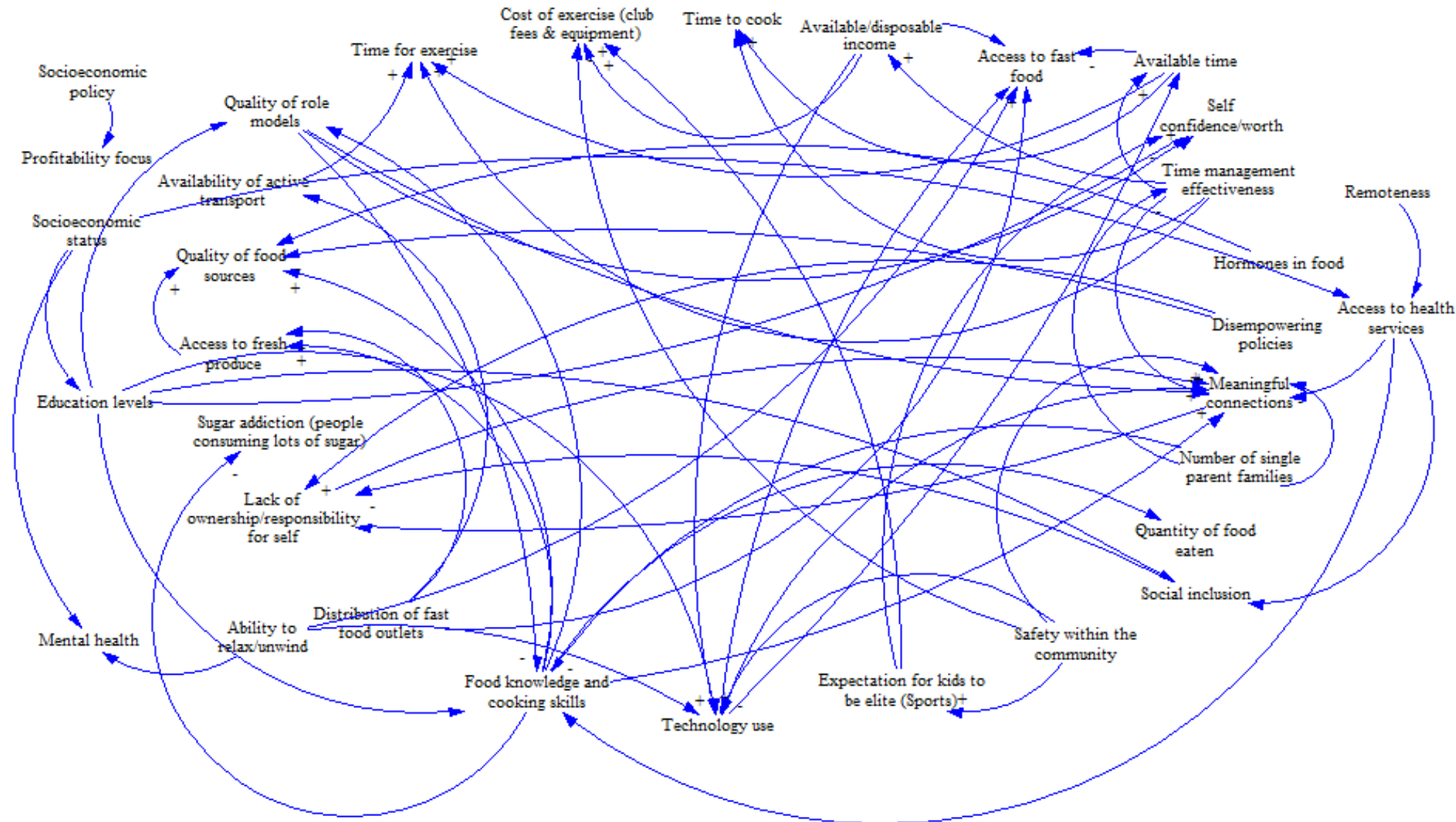
- Uses system dynamics to develop a causal map/diagram
- Community driven participatory research—core modeling team
- Start with 'Changes over time' with 'Hopes and fears'

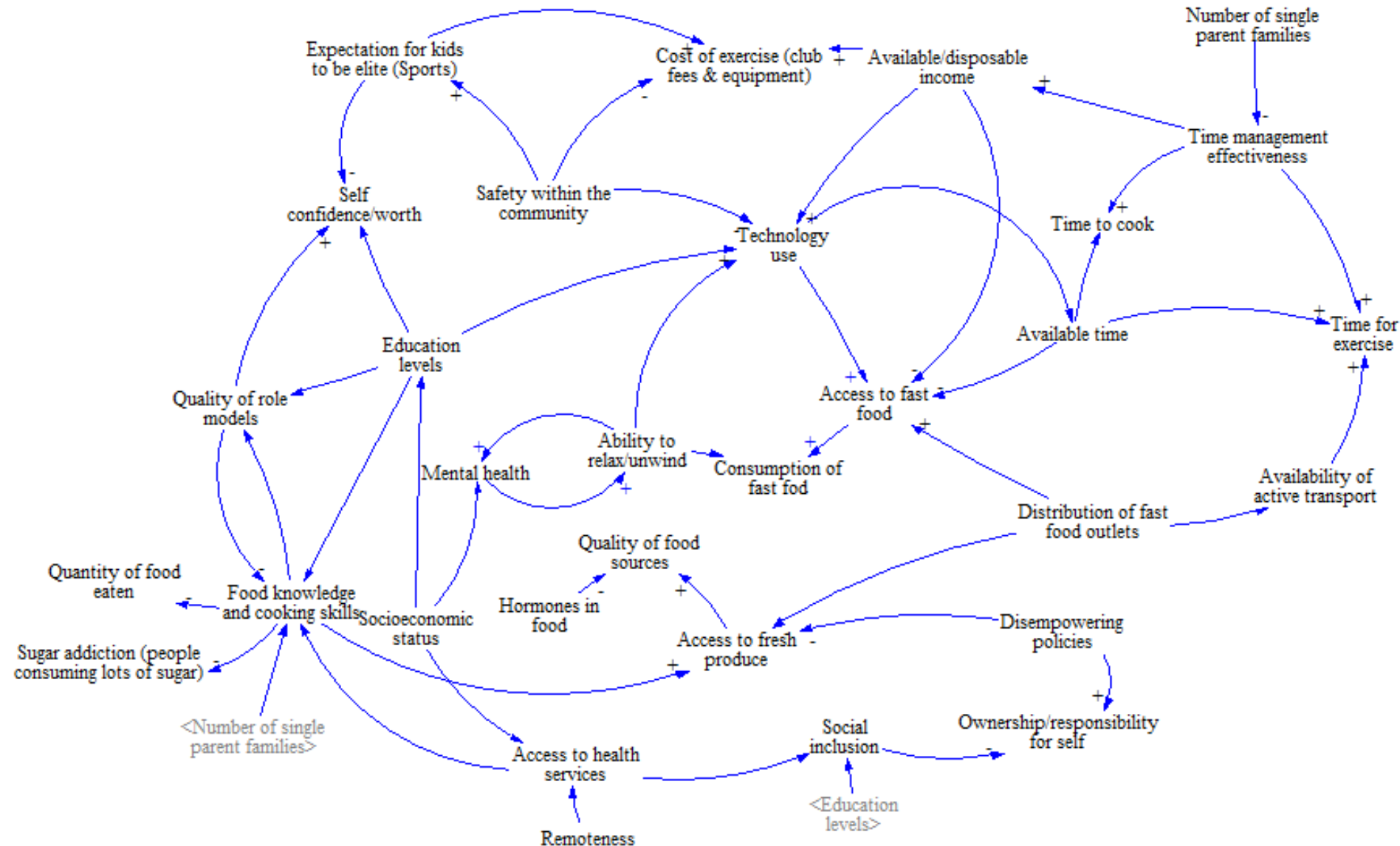


# Example: Portland Victoria







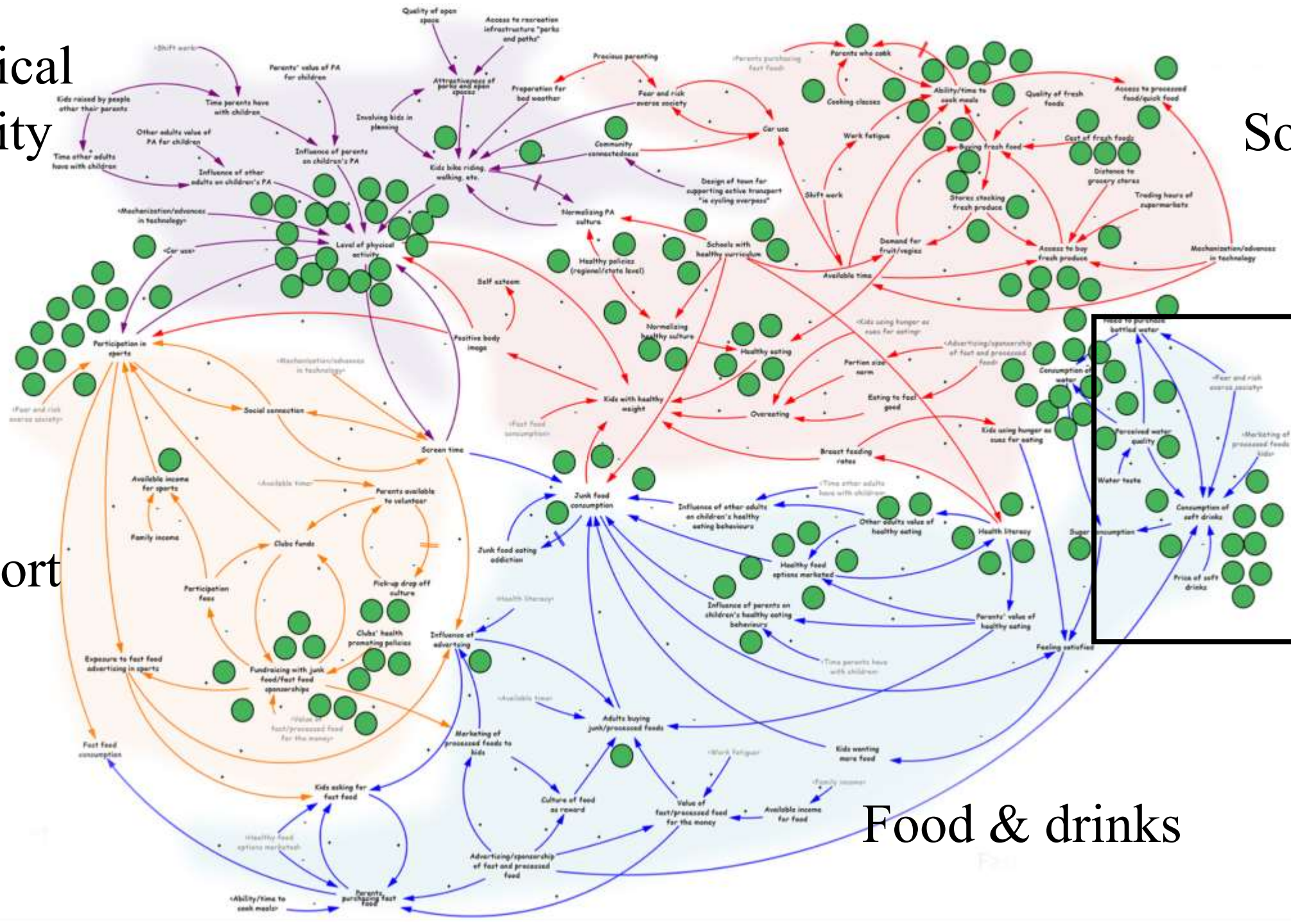


# Physical activity

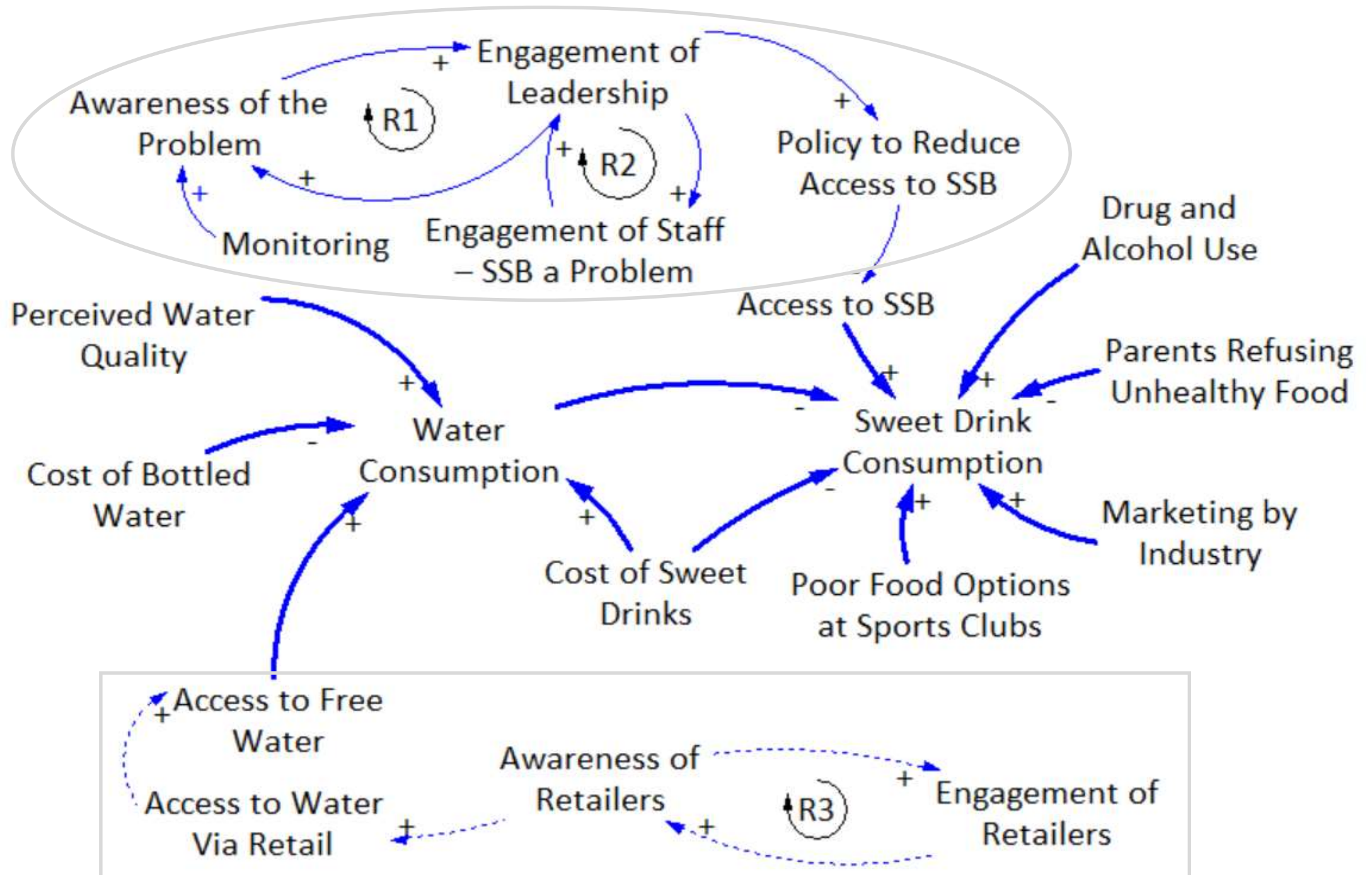
# Social

# Sport

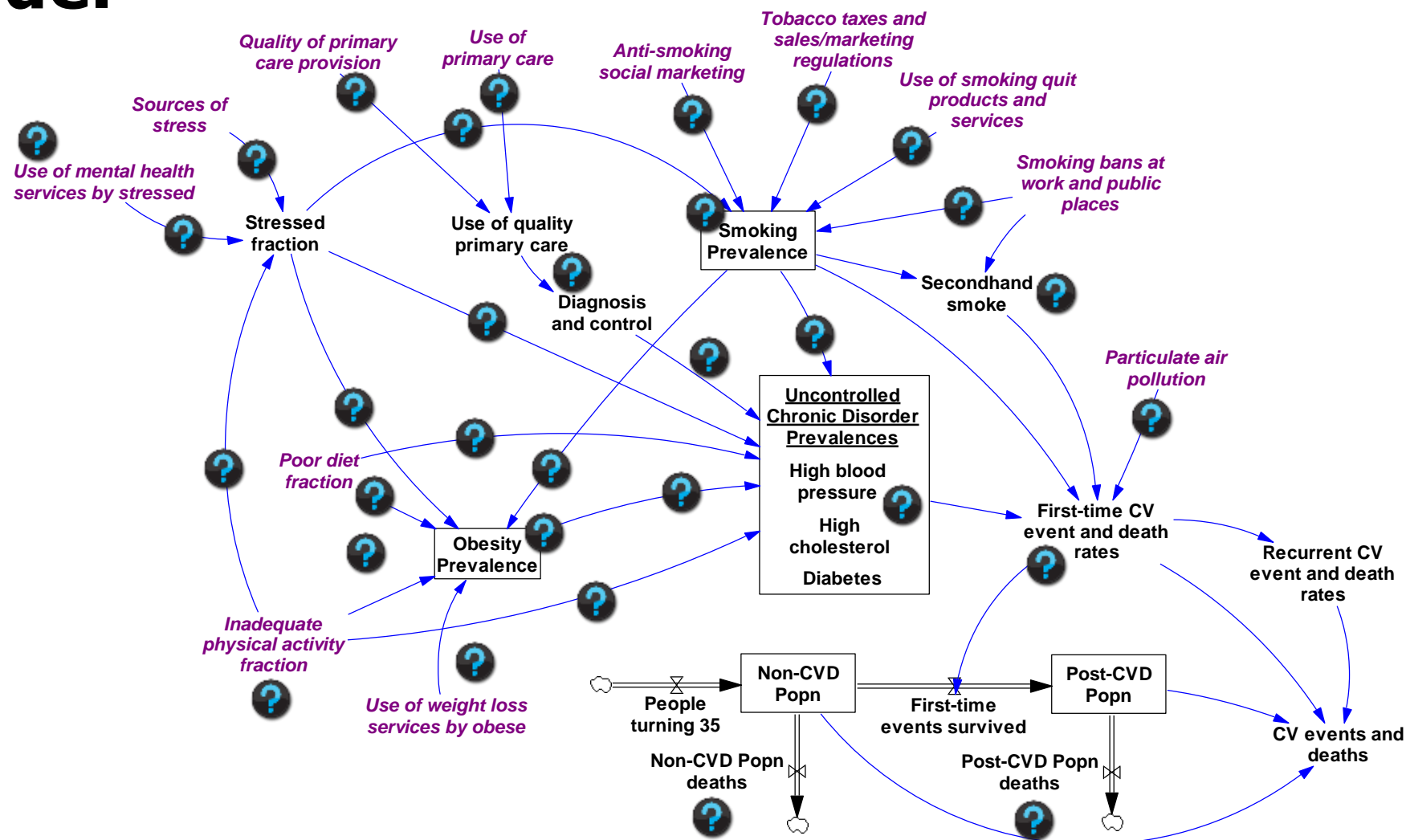
## Food & drinks

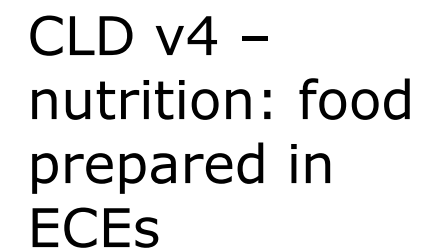






# CVD model



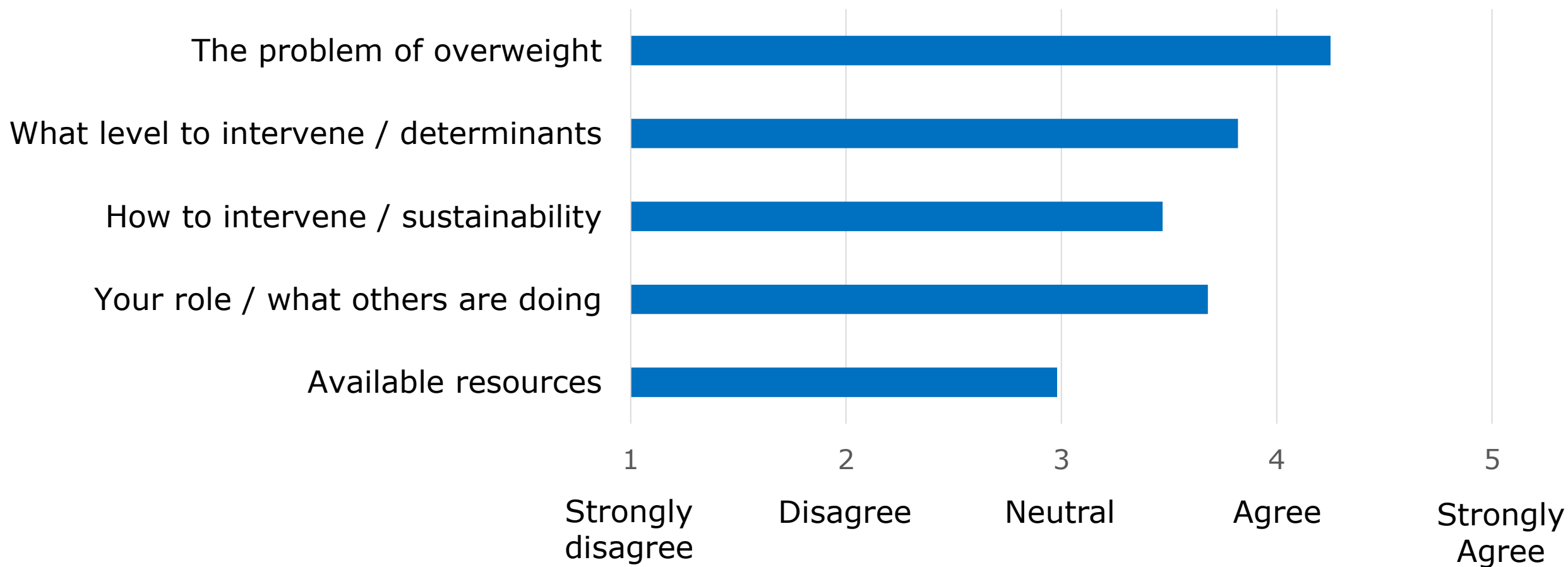




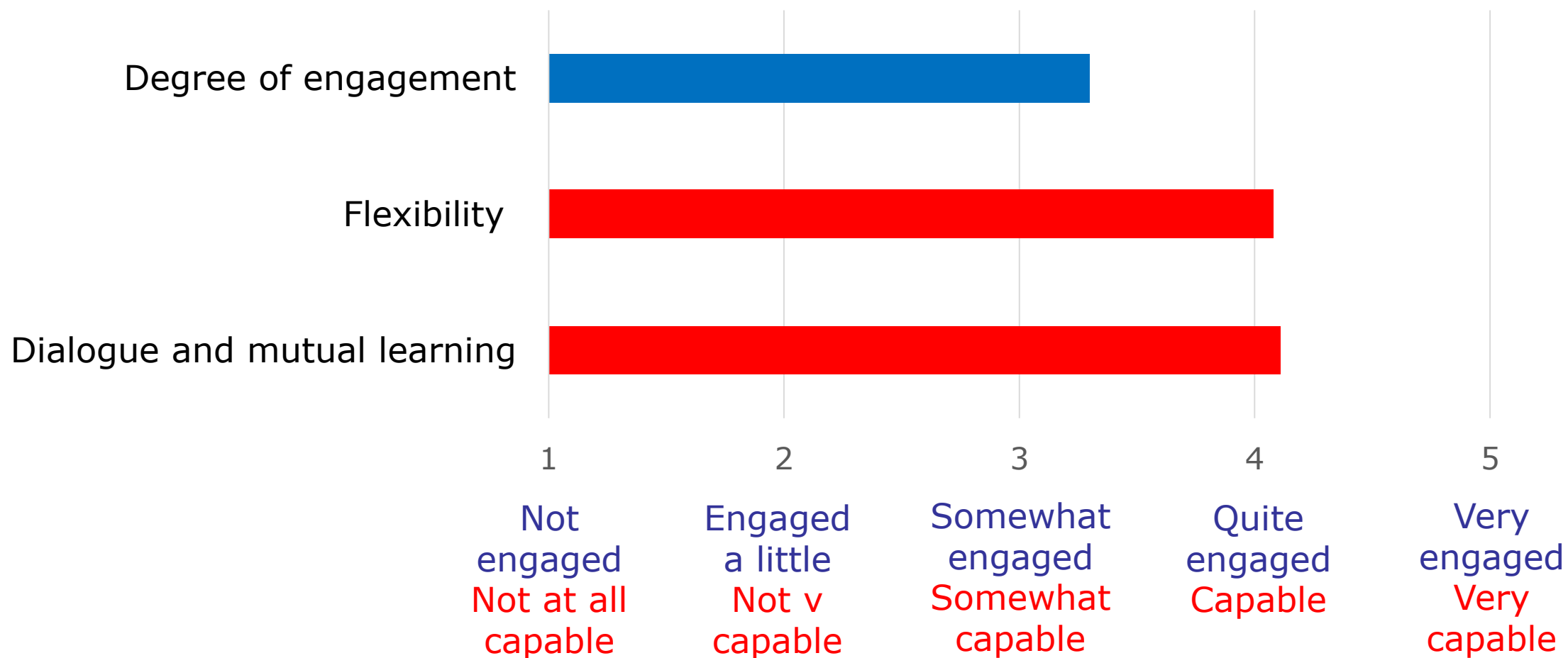
# Networks, 'Knowledge' and 'Engagement'

- What flows over networks to stimulate change (community action to prevent obesity)?
- Retrospective analysis from 2 successful programs
- 'Knowledge'
  - Knowing & understanding the problem, how to intervene, how to contribute, what is being done, how to mobilise resources
- 'Engagement'
  - Level of participation, dialogue/mutual learning, flexibility, influence/power, leadership, passion, trust

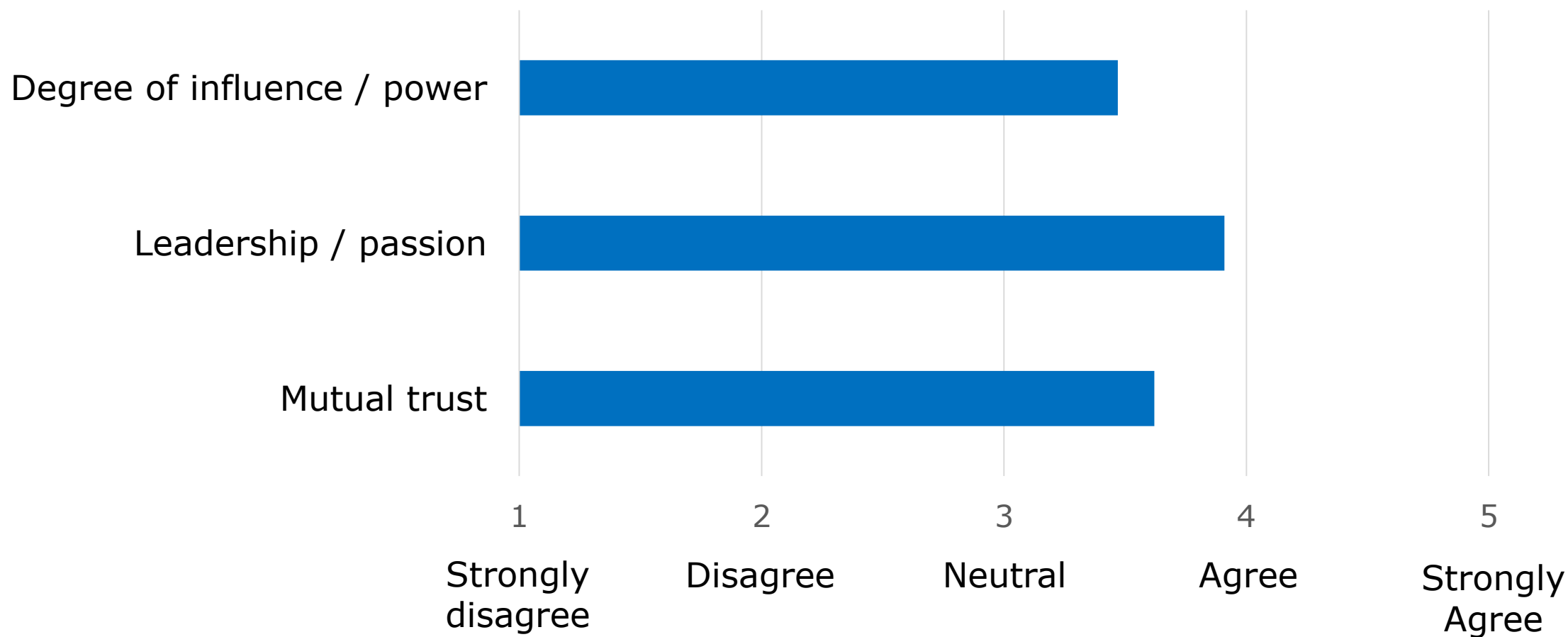
# Knowledge



# Engagement 1



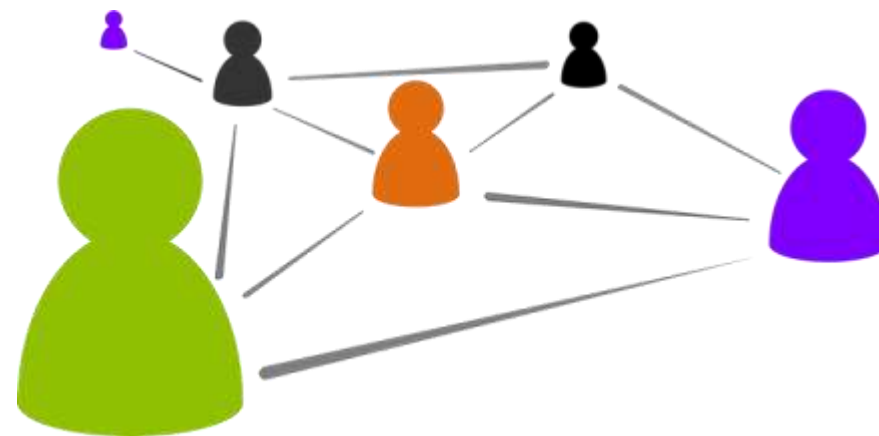
## Engagement 2



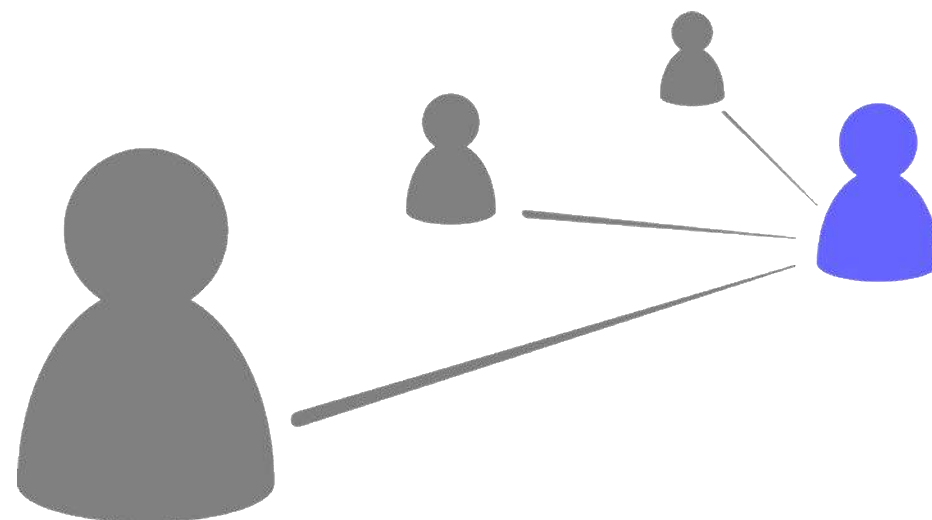


# Types of social network analyses

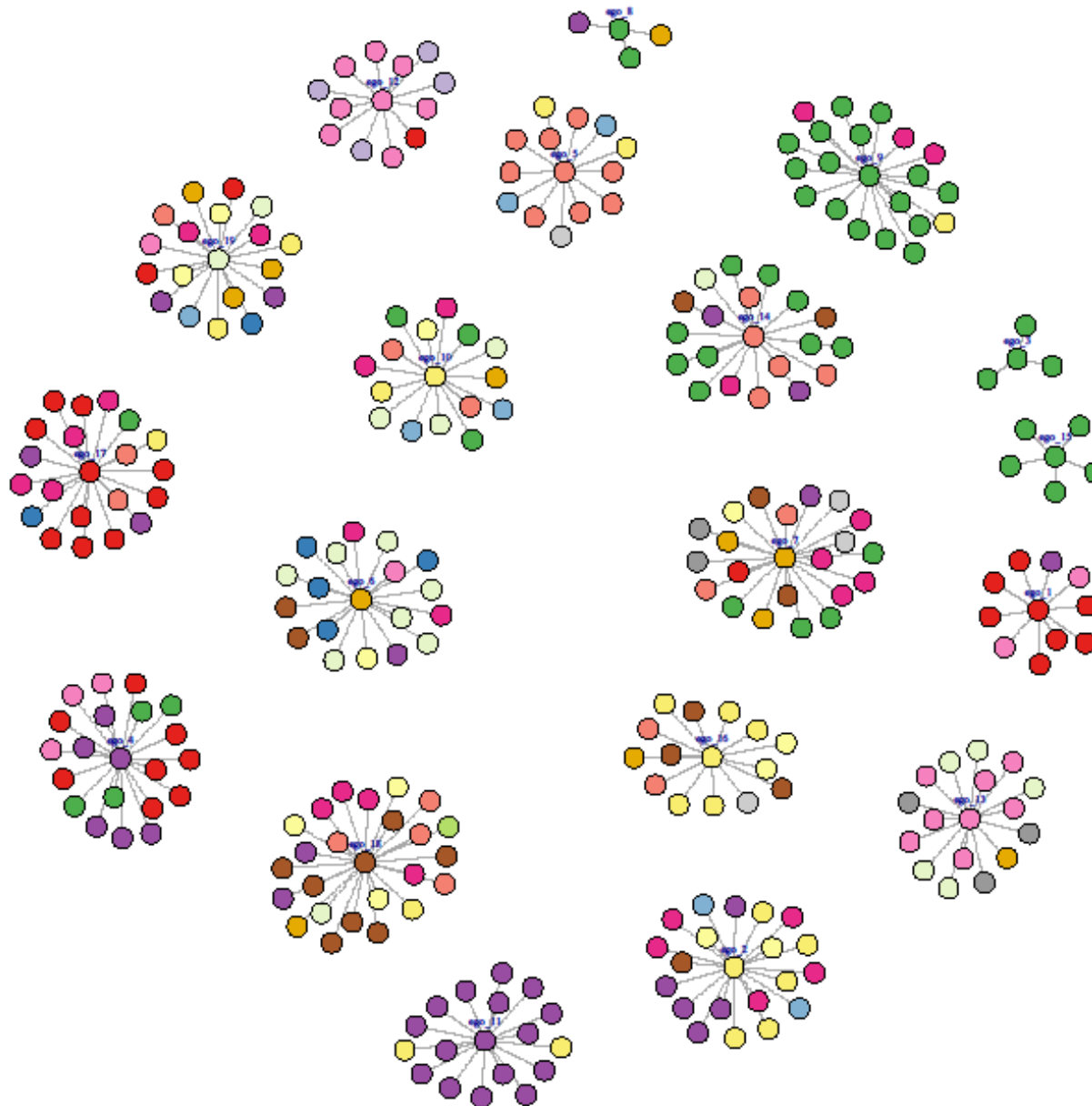
Sociometric



Ego-centric



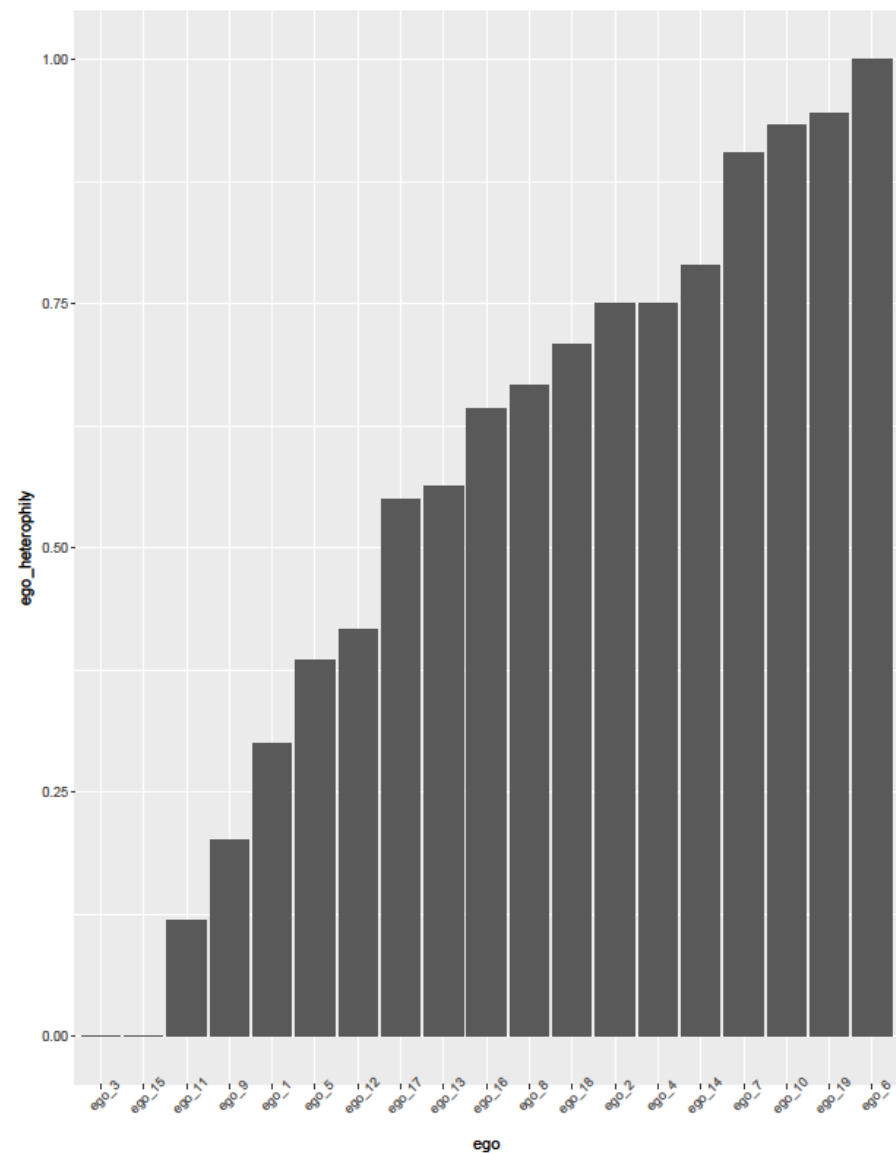
Egonets with affiliation



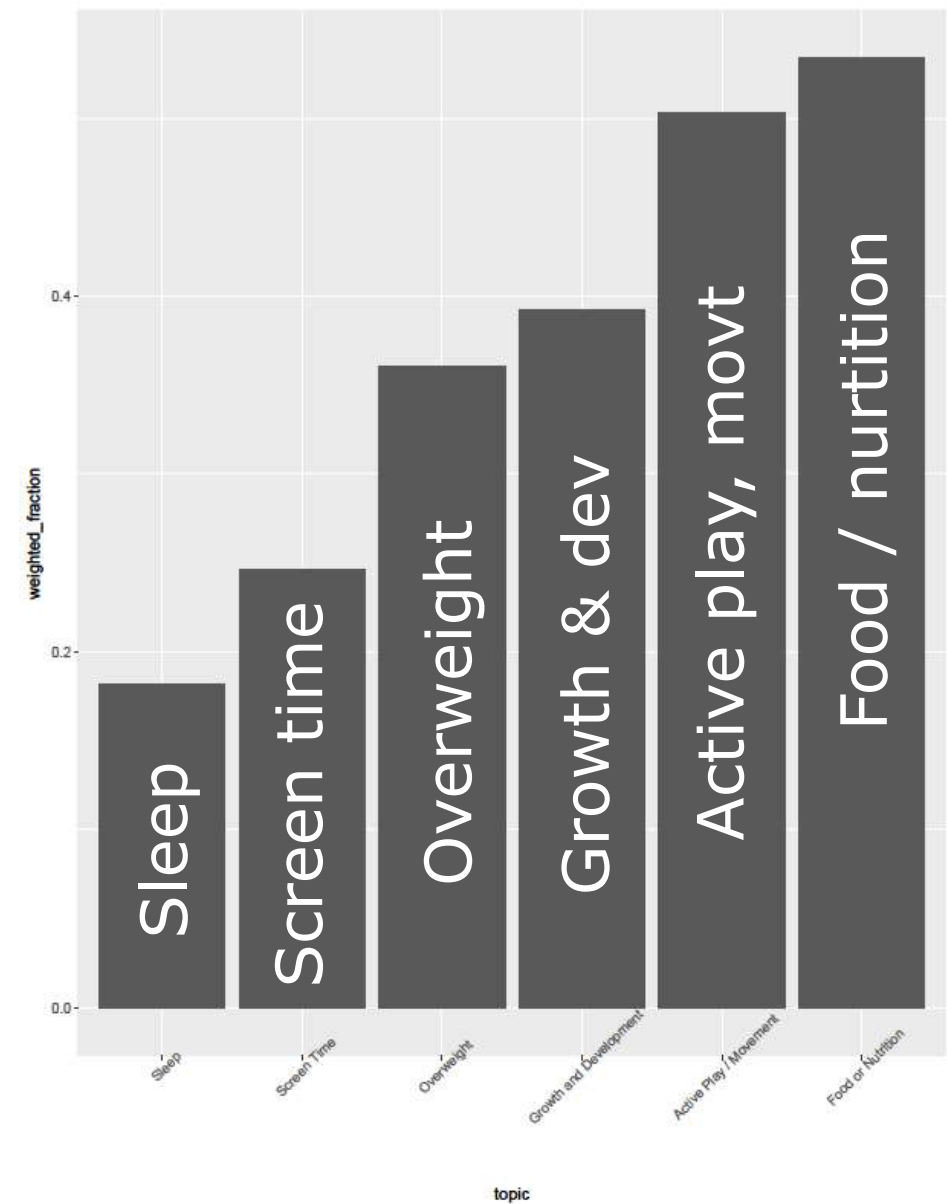
# Ego networks with affiliations, directions, strength

- 19 participants
- 288 connections wrt childhood obesity
- 17 primary affiliations
- 18 median connections

**Heterophily** – discussions in same or different organisations



**Discussion topics**



# Collective Impact Cascade

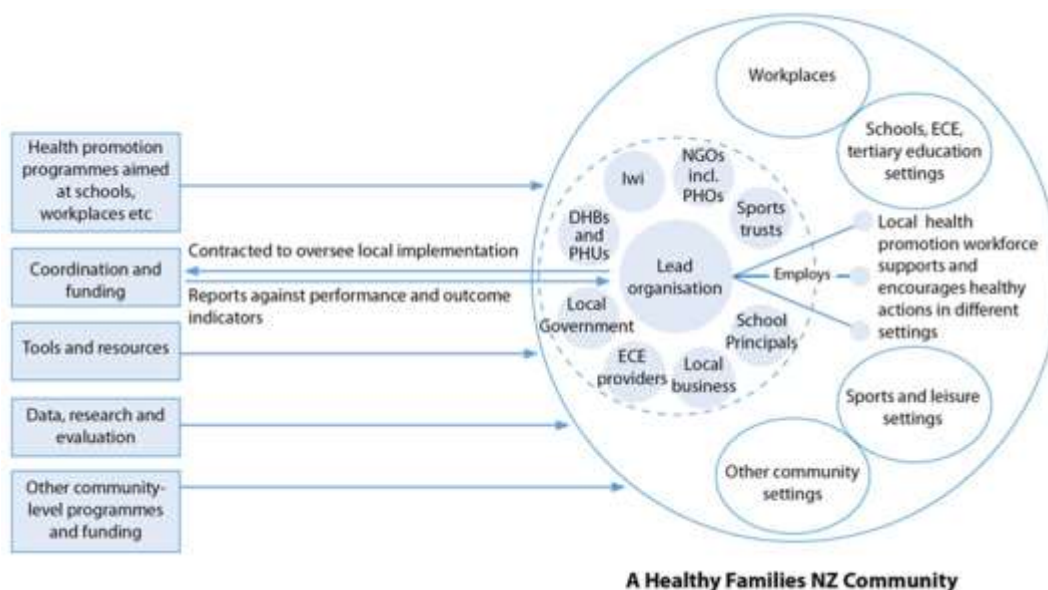
Cascade through community networks



Collective Impact dimensions	Stage	Authorising	Conceptualising	Validating/ formulating	Actioning
	Who is involved	CEO level	Managers & leaders (Steering Group)	Staff, parents, volunteers	Those with the remit, interest & capacity
	Systems tools	Presentations on systems nature of problem & solutions	Group Model Building workshops	Critique of Causal Loop Diagrams & systems solutions	Communications aligning actions to system objectives
	Common agenda	Ensure shared understanding of the problem and vision for change is agreed for each stage of the cascade			
	Shared measurements	Ensure consistent data on problems (child obesity, behaviours) and solutions (eg policy implementation, settings' food environments) are collected			
	Mutually reinforcing activities	Ensure participant activities are differentiated yet coordinated through a mutually reinforcing plan of action relevant for each stage of the cascade			
	Continuous communications	Ensure consistent and open communication across the many players to build trust, assure mutual objectives, and create common motivation			
	Backbone organisation	Ensure an organization with appropriate staff & skills serves as the backbone for the initiative and coordinates participating organizations and agencies			



# Healthy Families NZ



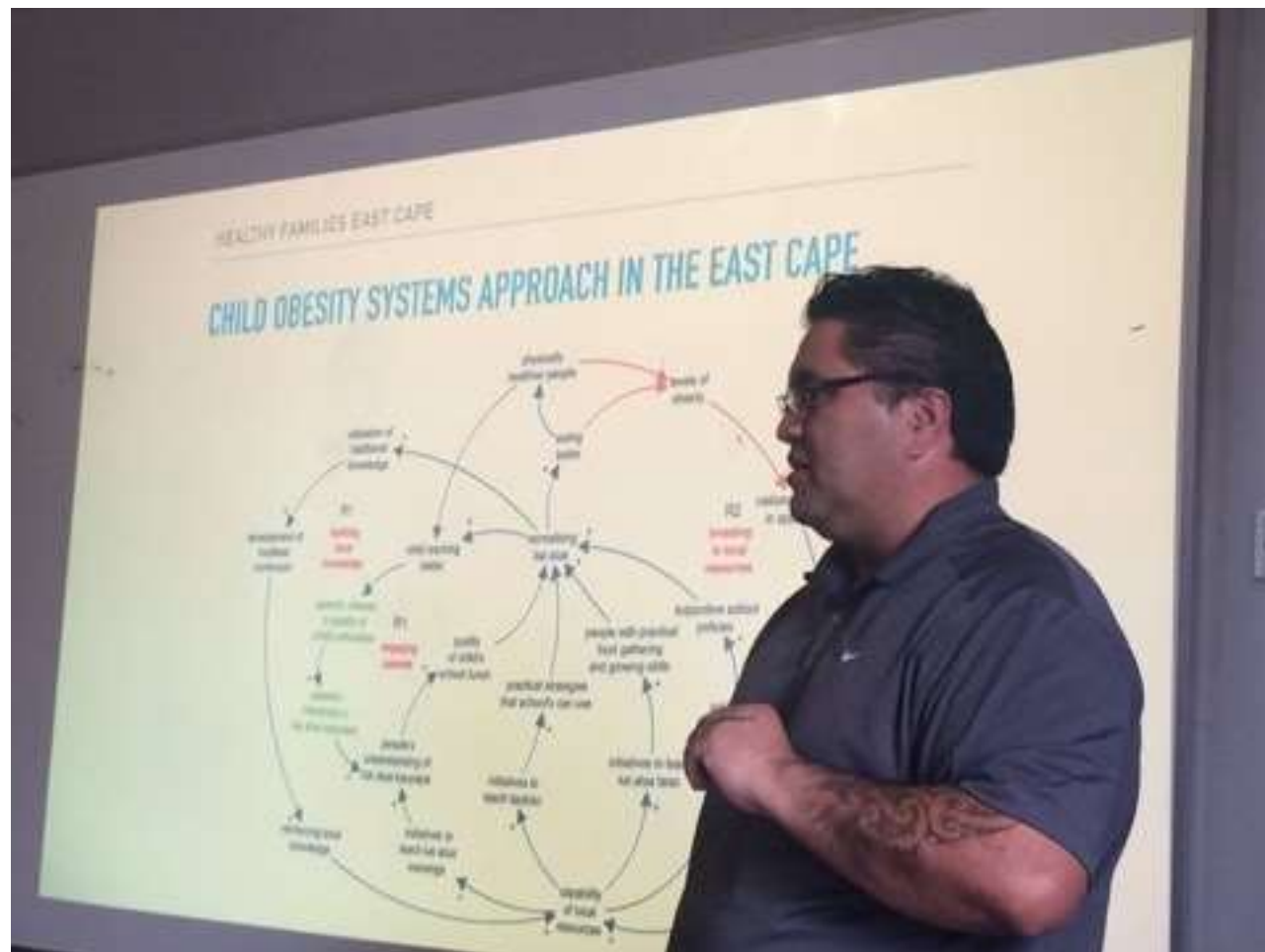
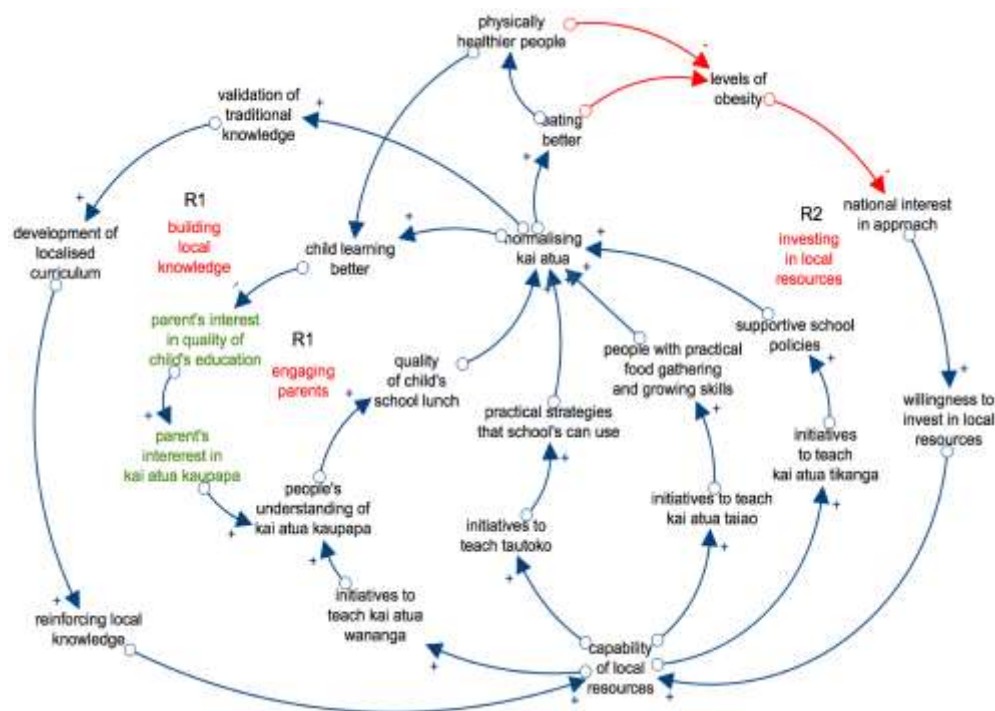
- Other national and regional activities eg
  - Fruit in schools
  - Healthy Auckland Together, Healthy Christchurch
  - Project Energize



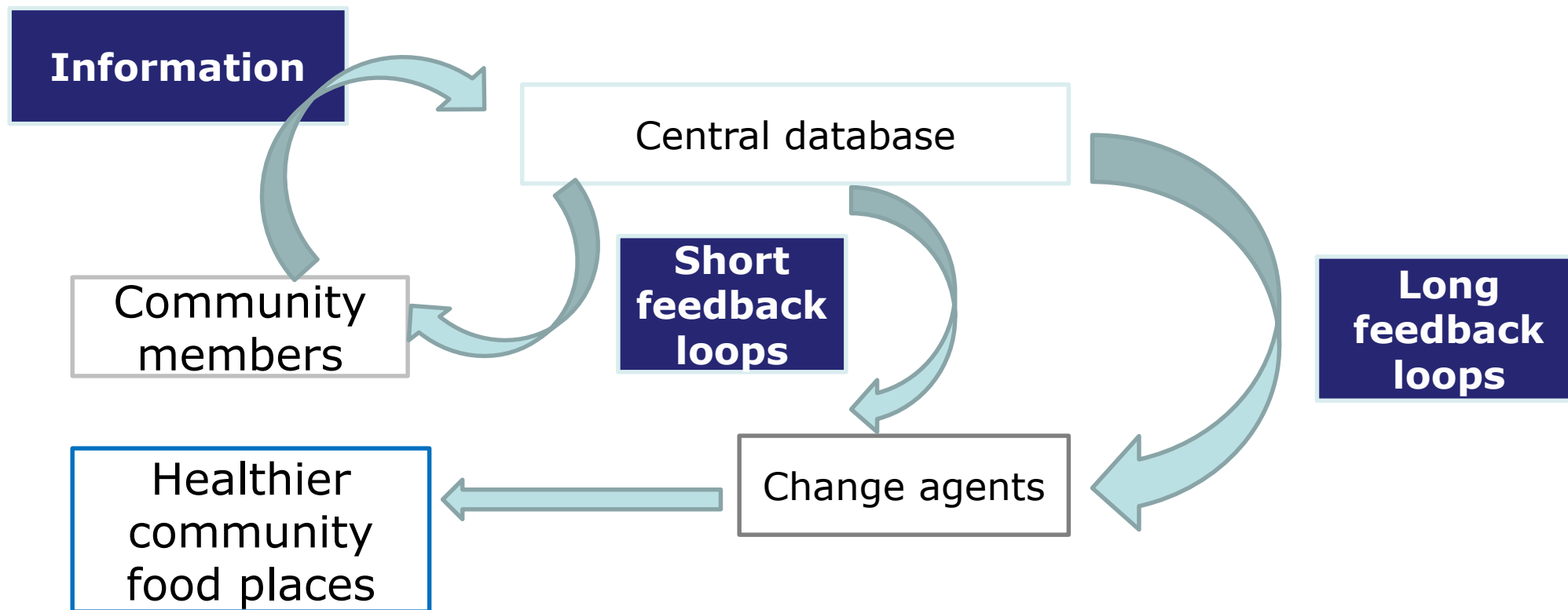
<http://www.healthyaucklandtogether.org.nz/>

- Regional PH service provides backbone support
- All major Auckland organisations participating
- 1 year – joining up, learning about each other, developing plans, obtaining mandates etc
- Injected \$\$ = 3 Healthy Families NZ sites, ARPHS
- Challenges
  - Undertaking systems change across the region using existing resources
  - Measuring the impacts of the efforts

# Indigenous approaches to obesity prevention



# The *FoodBack* System



**Information and short feedback loops** = Food data, pictures, location data, best practice stories, comments

**Long feedback loop** = Analyses, badges, best practice benchmarks



# Strengths of systems approaches

## 1. Engagement

- Creating joint understandings of the problems and solutions
- Group Model Building

## 2. Truer picture of the problem

- Embracing the complexity
- Using the dynamics
- More tools for understanding and evaluations

## 3. Levels of intervention

- Variables
- Relationships
- Rules, goals

## Conclusions

- Shift to systems thinking is a step change for obesity prevention
- Still understanding how to communicate it, apply it, and measure it
- Need to exploit the spread of the 'prevention virus' and 'community bootstrap' processes
- Need systems tools as well as linear null hypothesis testing tools (G1-G3)
- Population monitoring data is essential
- Pool our lessons and create preventions systems for NZ